

RISK INTELLIGENCE

Assurance and efficiency improvement through a robust Enterprise Risk Management approach

Carla De Geyseler

CFO

Investor Days 2018, Bordeaux



WHEN YOU NEED TO BE SURE





CONTROL & EFFICIENCY

Prioritizing and categorizing risks in order to mitigate and control significant ones.
 Break through the traditional silos and achieve fully integrated business control.

OPERATING MODELS

Effectively communicate risks to the Board of Directors through a Risk Management Oversight Committee (RMOC) to support decision making.

ANALYTICS

Robust and mature ERM, enterprise-wide enable alignment of strategy to risk appetite. Inform BoD on the emerging and strategic risks. Adequately address future business needs.

TALENT

Partnering with other functions by raising risk awareness and accountability. Talent pool for future leadership operations functions.

TECHNOLOGY

Leverage GRC technology as a value-driver instead of a burden. Move from looking back to real-time and forward-looking GRC monitoring.



CONTROL & EFFICIENCY

Prioritizing and categorizing risks in order to mitigate and control significant ones.
Break through the traditional silos and achieve fully integrated business control.



OPERATING MODELS

Effectively communicate risks to the Board of Directors through a Risk Management Oversight Committee (RMOC) to support decision making.



ANALYTICS

Robust and mature ERM, enterprise-wide enable alignment of strategy to risk appetite. Inform BoD on the emerging and strategic risks. Adequately address future business needs.



TALENT

Partnering with other functions by raising risk awareness and accountability. Talent pool for future leadership operations functions.



TECHNOLOGY

Leverage GRC technology as a value-driver instead of a burden. Move from looking back to real-time and forward-looking GRC monitoring.



CONTROL & EFFICIENCY

Prioritizing and categorizing risks in order to mitigate and control significant ones.
 Break through the traditional silos and achieve fully integrated business control.



OPERATING MODELS

Effectively communicate risks to the Board of Directors through a Risk Management Oversight Committee (RMOC) to support decision making.



ANALYTICS

Robust and mature ERM, enterprise-wide enable alignment of strategy to risk appetite. Inform BoD on the emerging and strategic risks. Adequately address future business needs.



TALENT

Partnering with other functions by raising risk awareness and accountability. Talent pool for future leadership operations functions.



TECHNOLOGY

Leverage GRC technology as a value-driver instead of a burden. Move from looking back to real-time and forward-looking GRC monitoring.



CONTROL & EFFICIENCY

Prioritizing and categorizing risks in order to mitigate and control significant ones.
 Break through the traditional silos and achieve fully integrated business control.



OPERATING MODELS

Effectively communicate risks to the Board of Directors through a Risk Management Oversight Committee (RMOC) to support decision making.



ANALYTICS

Robust and mature ERM, enterprise-wide enable alignment of strategy to risk appetite. Inform BoD on the emerging and strategic risks. Adequately address future business needs.



TALENT

Partnering with other functions by raising risk awareness and accountability.
 Talent pool for future leadership operations functions.



TECHNOLOGY

Leverage GRC technology as a value-driver instead of a burden.
 Move from looking back to real-time and forward-looking GRC monitoring.



CONTROL & EFFICIENCY

Prioritizing and categorizing risks in order to mitigate and control significant ones.
 Break through the traditional silos and achieve fully integrated business control.



OPERATING MODELS

Effectively communicate risks to the Board of Directors through a Risk Management Oversight Committee (RMOC) to support decision making.



ANALYTICS

Robust and mature ERM, enterprise-wide enable alignment of strategy to risk appetite. Inform BoD on the emerging and strategic risks. Adequately address future business needs.



TALENT

Partnering with other functions by raising risk awareness and accountability. Talent pool for future leadership operations functions.



TECHNOLOGY

Leverage GRC technology as a value-driver instead of a burden. Move from looking back to real-time and forward-looking GRC monitoring.

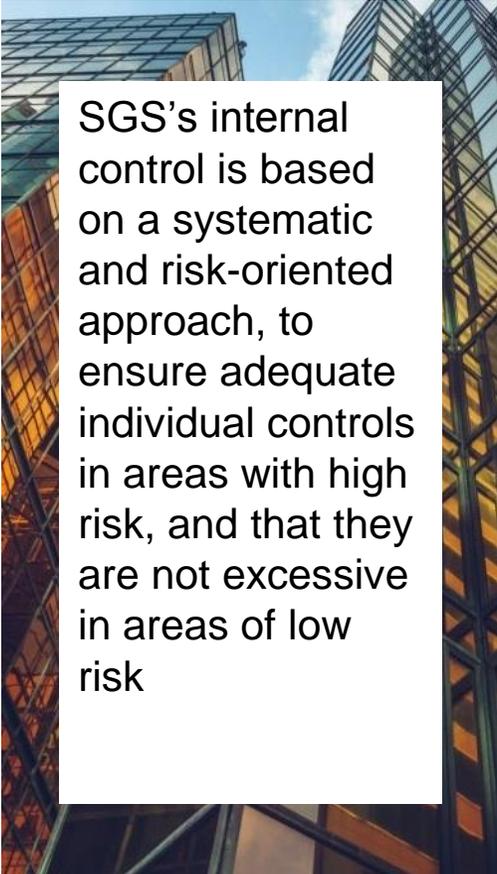


Reveal and mitigate risks with appropriate internal controls initiatives

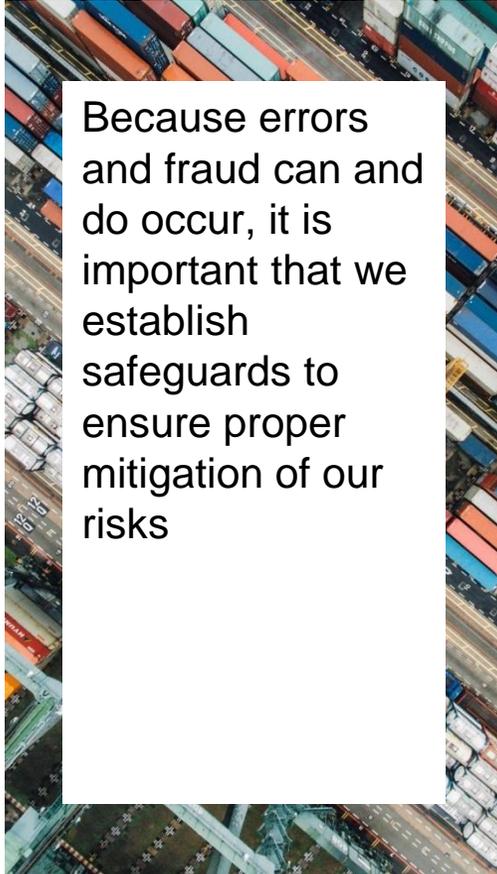
Anticipate warning signals system/ Red flag

Prevent outbreaks and breaches

Increase agility to respond to emerging risks

A photograph of a modern glass skyscraper with a grid-like facade, viewed from a low angle looking up.

SGS's internal control is based on a systematic and risk-oriented approach, to ensure adequate individual controls in areas with high risk, and that they are not excessive in areas of low risk

An aerial photograph of a port area filled with numerous colorful shipping containers stacked in rows.

Because errors and fraud can and do occur, it is important that we establish safeguards to ensure proper mitigation of our risks

A photograph of a worker wearing an orange safety vest and a white hard hat, standing on a construction site.

Effective monitoring helps SGS's internal control system to provide continuous protection

A photograph of a worker wearing a red protective suit and a red hard hat, standing outdoors.

SGS Management sets the tone to engage and to commit the organization to cost-effective internal control systems that are designed for our business

Internal Auditing provides assurance to SGS governance, risk management and control processes to help the organization achieve its strategic, operational, financial and compliance objectives



WWW.SGS.COM

WHEN YOU NEED TO BE SURE

SGS